

## INPUT

~~ORDER/INVOICE/FULFILLMENT~~

4629

- WHITE - ACCOUNTING
- GREEN - ACCOUNTING
- YELLOW - ACCOUNTING
- PINK - ORIGINATOR

• GOLDENBIRD - REGIONAL SALES MANAGER



TITLE EXTENSION OF Y679

CLIENT GTE DATA SERVICES

CONTRACT: ATTACHED        TO FOLLOW        LETTER ✓ VERBAL       

PROJECT LEADER MF CODE Y610

DATE STARTED        PLANNED COMPLETION DATE       

LEVEL OF EFFORT (Professional Man Days) 13 MYS

TOTAL CONTRACT VALUE: \$ 1,000.00

REVENUE DISTRIBUTION (% or \$) INPUT US 60 INPUT LTD 40

REIMBURSABLE EXPENSES: NO       

YES       

EXP. BUDGET       

TO COVER: TRAV:       

TEL:       

RPT. PREP.:       

OTHER:       

BILLING SCHEDULE DESCRIPTION SPR17 50/50

PROJECT DESCRIPTION HOWING TO Y679 IN

NOT SAME AS THE PREVIOUS ONE

NEW LINE CONNECTION

INDICATE TYPE OF CUSTOM WORK: REPORT        PRESENTATION       

THANK YOU PACKAGE: YES        NO



TITLE EXPLANATION OF YG79

CLIENT GTE DATA SERVICES

CONTRACT: ATTACHED        TO FOLLOW        LETTER ✓ VERBAL       

PROJECT LEADER SLF CODE Y610

DATE STARTED        PLANNED COMPLETION DATE       

LEVEL OF EFFORT(Professional Man Days) 13000.5

Y610

TOTAL CONTRACT VALUE: \$ 110,000

REVENUE DISTRIBUTION (% or \$) INPUT US 600 INPUT LTD       

REIMBURSABLE EXPENSES: NO       

YES ✓

EXP. BUDGET        TO COVER: TRAV:       

TEL:       

RPT. PREP.:       

OTHER:       

BILLING SCHEDULE DESCRIPTION 50/50

PROJECT DESCRIPTION MANUFACTURE TO YG79 IN

THE DRAFT OF THE AGREEMENT AND

HANDBOOK CONCERNING

INDICATE TYPE OF CUSTOM WORK: REPORT        PRESENTATION       

THANK YOU PACKAGE: YES        NO





Y610

GTE Data Services Incorporated  
First Florida Tower  
P. O. Box 1548  
Tampa, Florida 33601  
813 224-3131

July 2, 1986

Mr. D. W. Fostle  
Vice President  
INPUT  
Parsippany Place Corporate Ctr.  
Suite 201  
959 Route 46 East  
Parsippany, NY 07054

Dear Mr. Fostle:

Enclosed is a copy of your letter dated May 5, 1986 agreed to by A. R. Slade on behalf of GTE Data Services Incorporated.

If I may be of further assistance, please call me at (813) 224-8329.

Sincerely,

*Drey V. Borowski*  
(Ms.) Drey V. Borowski  
Legal Assistant

/kp

Enclosure

cc: P. Price



Y610

May 5, 1986

Mrs. Patricia H. Price  
Manager-New Business Ventures  
GTE Data Services  
First Florida Tower  
P.O. Box 1548  
Tampa, Florida 33601

Dear Mrs. Price:

This will confirm our arrangement whereby we will expand the "Flamingo" study to include an additional forty (40) respondents. These will be equally divided between TI and GTE respondents on the "user" questionnaire. These two groups will be analyzed separately from the main run of eighty (80) users. If the results are similar they will be merged with the main group. If different, they will be presented separately with appropriate emphasis on both the differences found and the similarities. All work will be along the same lines as that in our proposal dated March 25, 1986.

The fee for this additional work will be \$16,000.00 as we agreed and will be billed at the conclusion of the engagement. Thank you for thinking of INPUT.

Sincerely,



D. W. Fostle  
Vice President

DWF/jh



# INPUT®

Parsippany Place Corporate Center, Suite 201, 959 Route 46 East, Parsippany, NJ 07054 (201) 299-6999

May 5, 1986

Mrs. Patricia H. Price  
Manager-New Business Ventures  
GTE Data Services  
First Florida Tower  
P.O. Box 1548  
Tampa, Florida 33601

Dear Mrs. Price:

This will confirm our arrangement whereby we will expand the "Flamingo" study to include an additional forty (40) respondents. These will be equally divided between TI and GTE respondents on the "user" questionnaire. These two groups will be analyzed separately from the main run of eighty (80) users. If the results are similar they will be merged with the main group. If different, they will be presented separately with appropriate emphasis on both the differences found and the similarities. All work will be along the same lines as that in our proposal dated March 25, 1986.

The fee for this additional work will be \$16,000.00 as we agreed and will be billed at the conclusion of the engagement. Thank you for thinking of INPUT.

Sincerely,



D. W. Fostle  
Vice President

DWF/jh

Agreed:  
GTE Data Services Incorporated

By: AR Slade

Title: Arthur R. Slade, Secretary

Date: 7/1/86



FLAMINGO - 415

CONFIDENTIAL

## INPUT QUESTIONNAIRE

CATALOG. NO.

		XG	1	0
--	--	----	---	---

**STUDY TITLE:**

STUDY FIVE:  
TYPE OF INTERVIEW:  VENDOR  
 USER

TELEPHONE  
 ON-SITE  
 MAIL

CATALOG. NO.  
SIC. CODE  
SIZE CODE  
AREA CODE  
STUDY CODE

0	6	09	8	6
M	M	D	D	Y

**INTERVIEWER:**

COMPANY:

CO. TYPE:

**ADDRESS:**

## SALES:

NO. EMPL: \_\_\_\_\_

## INDUSTRY □

- DISCRETE MANUFACTURING
- PROCESS MANUFACTURING
- TRANSPORTATION
- MEDICAL
- SERVICES

- UTILITIES
- RETAIL
- BANKING
- WHOLESAL
- OTHER

- INSURANCE
- GOVERNMENT - FEDERAL
- GOVERNMENT - STATE & LOCAL
- EDUCATION

## INTERVIEWS

NAME \_\_\_\_\_

**TITLE**

**TELEPHONE NO.**

## SUMMARY

## REFERENCES

MODIFIED



FINAL

**FLAMINGO — PC/MIS MANAGEMENT**  
**VERSION 1.1**

Good morning (afternoon). This is \_\_\_\_\_ calling from INPUT, an international research and planning firm. We are currently engaged in a major national study designed to examine new and advanced uses of personal computers.

Through your participation you will have the opportunity to influence the development of future product and service offerings by a major vendor. Your identity and responses will remain completely confidential and will be used for statistical analysis only. In return for your cooperation we will send you an executive summary of the study so that you may compare your views on technology and applications with those of your peers. May we begin? Thank you.



1. First, we need to understand if your firm is a user of both IBM mainframe systems and IBM personal computers or their plug-compatible, "clone" equivalents. Does your firm use IBM mainframes and IBM PC's<sup>†</sup> or equivalents?

YES \_\_\_\_\_ NO \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

INT: IF OTHER THAN YES, THANK RESPONDENT AND DISCONTINUE INTERVIEW.

2. Thank you. Now we would like to proceed to the mainframe software which you have installed. We would like to know which of the host software and communications facilities you are using now and plan to use in the next three years.

	<u>NOW</u>	<u>3 YEARS</u>
3. The host operating system, MVS/XA or MVS	_____	_____
4. VM	_____	_____
5. DOS/VSE	_____	_____
6. TSO	_____	_____
7. CMS	_____	_____
8. IMS	_____	_____
9. CICS	_____	_____
10. DB 2/SQL	_____	_____
11. PROFS	_____	_____
12. DISSOSS	_____	_____
13. APPC (LU 6.2)	_____	_____



		<u>NOW</u>	<u>3 YEARS</u>
13.	Third-party DBMS such as IDMS	_____	_____
14.	IF YES TO 13: Which DBMS?	_____	_____
15.	Third Party software for linking non-IBM systems to IBM mainframes? (such as Wang or DEC to IBM), that is a package such as Soft-Switch?	_____	_____
16.	SNA communications	_____	_____
17.	Bisync communications	_____	_____
18.	Asynchronous communications	_____	_____
19.	X.25 through a public packet net? <i>X.25 through a private network</i> <i>private earth stations</i>	_____	_____
20.19b.	Moving now to the topic of microcomputers, about how many micros are currently in use in your organization?	_____	_____
	# _____ DK _____ NA _____ REF _____		
21.	About how many will be in use in three years?	_____	_____
	# _____ DK _____ NA _____ REF _____		
22.	Of those in use now, what proportion are IBM or IBM compatible?	_____	_____
	% _____ DK _____ NA _____ REF _____		
23.	Of those in use in three years, what proportion will be IBM or IBM compatible?	_____	_____
	% _____ DK _____ NA _____ REF _____		



Now we would like to move on to the types of micro connectivity in your organization if any. I will read five types of connectivity. Please tell me the percentage of your company's micro population which falls into each category. The total should be 100%, of course.

	<u>NOW</u>	<u>3 YEARS</u>
24. Micros in a LAN or cluster with <u>no</u> host connectivity	_____	_____
25. Micro in a LAN or cluster <u>with</u> host connectivity	_____	_____
26. Micros linked to a host directly or via a controller	_____	_____
27. Micros connected to minis	_____	_____
28. Stand-alone micros	_____	_____
29. Thank you. Now I would like to describe to you several Personal Computer capabilities which may be unavailable at the present time or are only available in a limited fashion. In responding we would like you to rate how useful such a capability would be in the context of your company's needs. For this we will use a scale of one to five (1-5). On this scale one is defined as "not useful" while five is defined as "very useful."		

First, how useful would it be to have a PC function as a telephone answering machine on our scale of one to five?

TELEPHONE ANSWERING MACHINE 1 2 3 4 5 DK \_\_\_\_\_

NA \_\_\_\_\_ REF \_\_\_\_\_



30. Have a PC function as an automatic telephone dialer?

TELEPHONE DIALER 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

31. Use your PC as a voice mail mail box to send and receive messages from other PC's or with a central voice mail system?

VOICE MAIL 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

32. Have your PC translate text electronic mail messages to understandable voice messages so that you could receive electronic mail from any touch tone telephone without a special terminal?

TEXT/VOICE TRANSLATION 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

33. Have a PC act like a FAX (facsimile) machine and be able to send and receive documents from or to FAX machines?

FAX CAPABILITY 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

34. Use a FAX machine as an input device for a word processor on a PC instead of a keyboard?

FAX INPUT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

34a. Use a FAX machine as an input device for graphical material to a PC?

FAX GRAPHIC 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_



35. Use a FAX machine as a printer for text and graphics for a PC?

FAX PRINTER 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

36. Thank you. Now let's deal with a few more conventional functions for a moment. How useful — on the same one to five scale — would it be to access data bases from a PC on a company host computer?

DB ACCESS 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

36a. Access data bases using ordinary English so users would not have to learn special commands and techniques?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

37. Access host-based applications?

HOST APPLICATIONS 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

37a. Access host applications using ordinary English so users would not have to learn special commands and techniques?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

38. Control host-based jobs from a PC?

HOST CONTROL 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

39. Use a PC for electronic mail within your company?

IN-COMPANY E-MAIL 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_



40. Use your PC for electronic mail outside your company?

OUT-COMPANY E-MAIL 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

41. I see. Now moving along to the area of text processing, we would like to have you evaluate the usefulness of some text functions. Once again, certain of these functions are quite advanced. While they may not be in common use, all are within the reach of today's known technology.

First, how useful would it be to place pages of typewritten text into a PC using a special scanner that eliminates keying in the text?

TEXT SCAN 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

42. Once the text is scanned into the PC, edit the text with an ordinary personal computer word processing package?

TEXT EDIT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

43. Store the scanned and edited text in a PC?

STORE TEXT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

44. What department or departments would benefit most from the text functions we have been describing.

DEPT(s) \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

GIVE  
MORE  
SPACE  
FOR RESPONSE



45. Store text on a mainframe computer in a library where it would be accessible by such criteria as date, title, author or subject with access under user control.

MAINFRAME STORAGE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

46. Store text files on a multi-user Office Automation system with appropriate security and access similar to the mainframe case?

O/A SYSTEM STORE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

47. Send and receive text documents from or to another PC in standard IBM DCA (Document Content Architecture) format so that these documents can be revised?

SEND/RECEIVE REVISABLE 1 2 3 4 5 DK \_\_\_\_\_

NA \_\_\_\_\_ REF \_\_\_\_\_

48. Send and receive documents from or to another PC in a form that cannot be easily revised?

SEND/RECEIVE NON-REVISE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

49. Send and receive documents in revisable form from standard office word processing systems such as Wang, DEC, Xerox and IBM?

O/A SEND-RECEIVE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_



50. Send the output of a mainframe computer (such as a financial report) to a standard office automation system?

MF OUTPUT TO O/A 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

51. Send and receive documents between office automation systems from different vendors such as a DEC document to a Wang System?

INTER-VENDOR TRANSM. 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

52. Search the texts of stored documents for a particular word or phrase?

TEXT SEARCH 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

52a. How useful would it be to have these "document translation" capabilities provided by an outside service company if the company could not offer them internally?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

*Document*

52b. Why is that? \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

7 53. Moving now to a related area we would like to focus on the processing of images/pictures, graphs, forms, signatures, logotypes and similar non-textual items.

First, how useful would it be to be able to store in a personal computer a document with a signature?

SIGNATURE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_



54. And how useful — on a one to five scale — would it be to store a document on a letterhead?

LETTERHEAD 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

55. How about a document with a letterhead and signature?

LETTERHEAD/SIGNATURE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

56. Using a scanning device, store in a PC a drawing or sketch?

DRAWING 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ DK \_\_\_\_\_

57. Modify or add to that drawing or sketch using an ordinary PC graphics package?

MODIFY DRAWING 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

58. Alter the size or position of a drawing on a page?

ALTER DRAWING 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

59. Position text or captions on a drawing?

TEXT ON DRAWING 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

60. Send drawings or sketches to or from other personal computers?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_



61. Store and retrieve drawings or sketches on a mainframe computer in a library with appropriate security?

STORE ON MF 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

62. Store and retrieve pages from books or magazines on a PC?

BOOK PAGES 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

63. Store documents in scientific notation or foreign languages with non-english characters in their alphabets on a PC?

FOREIGN LANGUAGE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

63a. How useful would it be to have these image services provided by an outside service company if your company did not offer them internally?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

63b. Why is that? \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

64. Thinking about these image functions we have been describing, what department or departments would benefit most from them?

DEPT(s) \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_



65. We are now in our last area of product utility, that of combined text and image capability. How useful would you find it to combine various pieces of text and images on document pages in a PC?

COMBINED TEXT/IMAGE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

66. Using a scanning device, put documents with forms, images and text into a PC?

SCAN FORMS 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

67. Be able to send or receive from other PC's documents combining images and text in editable form?

SEND/RCV. EDITABLE DOCUMENTS 1 2 3 4 5 DK \_\_\_\_\_

NA \_\_\_\_\_ REF \_\_\_\_\_

68. Be able to store combined image/text documents as a part of a library on a LAN file server ~~to use yourself or to share with proper security?~~

LAN STORAGE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

69. Have the ability to store image and text as a part of a library on a central computer for ~~personal~~  
~~your own use and to share with others with proper security?~~

MF STORAGE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

69a. How useful would it be to have these combined text and image services provided by an outside service company if your company did not offer them?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_



69b. Why is that? \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

70. What department or departments would benefit most from combined image/text capability?  
DEPT(s) \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

71. In a slightly different vein, how useful would it be to be able to attach spoken (voice) explanations to images and text?  
VOICE/IMAGES-TEXT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

72. In terms of overall evaluation, how important would it be to have for regular use in your organization the telephone-related capabilities we discussed earlier such as voice mail and answering machine capabilities? Please rate the importance of this class of capabilities on a scale of one to five with one being unimportant and five being very important.

PHONE CAPABILITY 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

72a. How important will this be in the future, say in three years?  
1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

72b. Why is that? \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_



73. Think now about the image capabilities — PC storage of images with a scanner, the ability to modify images and related capabilities — how important would these be in your company?

IMAGE CAPABILITY 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

73a. How important will this be in the future, say in three years?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

73b. Why is that? \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

74. With respect to scanning text into a PC without using the keyboard, how important overall would this be in your company?

SCAN TEXT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

74a. How important will this be in the future, say in three years?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

74b. Why is that? \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_



75. Again on an overall basis, how important are the combined text/image capabilities we have been discussing?

IMAGE/TEXT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

75a. How important will this be in the future, say in three years?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

75b. Why is that? \_\_\_\_\_

\_\_\_\_\_

76. Thinking now about the cost for the complete range of voice, image, and text we have been discussing, how interested would you be in purchasing these additional capabilities for PC's if they cost \$6,000 per PC? We are again using a one to five scale with one being "not very interested" and five being "very interested."

6K INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

76a. About what proportion of your PC population could be justified for installation at this price point?

% \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

77. How interested would you be at \$4,000 in purchasing these capabilities?

4K INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_



77a. About what proportion of your PC population could be justified for installation at this price point?

% \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

78. What would your interest be at \$2,000?

2K INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

78a. About what proportion of your PC population could be justified for installation at this price point?

% \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

79. Thinking about the mainframe software needed to accomplish the translation, switching and storage functions of text and image we have been discussing, how interested would you be in acquiring such software — complete with installation and one year of free maintenance  
~~\$125,000~~ for ~~\$100,000?~~ *to operate on an existing IBM mainframe?*

~~\$125~~ \$100K INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

80. How interested would you be at ~~\$75,000?~~

~~\$100,000~~ ~~\$75,000~~ INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

81. At ~~\$50,000~~ how interested would you be in purchasing these capabilities for your users?

~~\$75,000~~ ~~\$50,000~~ INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_



82. And lastly, at ~~\$25,000~~<sup>\$50,000</sup> how interested would you be?  
~~\$50K~~ INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

83. If it were necessary to have CICS installed and operational before the software could be used how interested would you be?  
CICS INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

83a. Why is that? \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

84. If it were necessary to have DISSOSS installed and operational before the software could be used what would be your level of interest?  
1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

84a. Why is that? \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

85. If it were necessary to have both CICS and DISSOSS installed and operational?  
1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

THANK YOU THERE ARE JUST A FEW MORE QUESTIONS



86. At how many mainframe sites would it be necessary to make such an installation to provide a proper level of service to your users?

SITE # \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

87. If it were possible to bundle all necessary software together with a small independent processor (such as a 43XX) and operate it separately from your main systems how interested would you be?

1    2    3    4    5    DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

87a. Why is that? \_\_\_\_\_

\_\_\_\_\_

Thank you. That completes the interview. We greatly appreciate your cooperation and hope you have enjoyed the opportunity to respond to some advanced PC applications. At the conclusion of the study we will be sending you a brief summary of the results so that you can compare your responses with those of other PC users.



## CONFIDENTIAL

## INPUT QUESTIONNAIRE

		X	G	1	0

CATALOG. NO.   
 SIC. CODE   
 SIZE CODE   
 AREA CODE   
 STUDY CODE   
 DATES  0  8  6  
 MM DD YY

## STUDY TITLE:

TYPE OF INTERVIEW:  VENDOR  
 USER

TELEPHONE  
 ON-SITE  
 MAIL

INTERVIEWER: \_\_\_\_\_

COMPANY: \_\_\_\_\_

ADDRESS: \_\_\_\_\_

SALES: \_\_\_\_\_

\_\_\_\_\_

NO. EMPL: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

INDUSTRY 

<input type="checkbox"/> DISCRETE MANUFACTURING	<input type="checkbox"/> UTILITIES	<input type="checkbox"/> INSURANCE
<input type="checkbox"/> PROCESS MANUFACTURING	<input type="checkbox"/> RETAIL	<input type="checkbox"/> GOVERNMENT - FEDERAL
<input type="checkbox"/> TRANSPORTATION	<input type="checkbox"/> BANKING	<input type="checkbox"/> GOVERNMENT - STATE & LOCAL
<input type="checkbox"/> MEDICAL	<input type="checkbox"/> WHOLESALE	<input type="checkbox"/> EDUCATION
<input type="checkbox"/> SERVICES	<input type="checkbox"/> OTHER	

## INTERVIEWS

NAME \_\_\_\_\_

TITLE \_\_\_\_\_

TELEPHONE NO. \_\_\_\_\_

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SUMMARY \_\_\_\_\_

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REFERENCES \_\_\_\_\_

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**FLAMINGO -- PC/MIS MANAGEMENT**

**VERSION 1.1**

Good morning (afternoon). This is \_\_\_\_\_ calling from INPUT, an international research and planning firm. We are currently engaged in a major national study designed to examine new and advanced uses of personal computers.

Through your participation you will have the opportunity to influence the development of future product and service offerings by a major vendor. Your identity and responses will remain completely confidential and will be used for statistical analysis only. In return for your cooperation we will send you an executive summary of the study so that you may compare your views on technology and applications with those of your peers. May we begin? Thank you.



1. First, we need to understand if your firm is a user of both IBM mainframe systems and IBM personal computers or their plug-compatible, "clone" equivalents. Does your firm use IBM mainframes and IBM PC's or equivalents?

YES \_\_\_\_\_ NO \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

(INT: IF OTHER THAN YES, THANK RESPONDENT AND DISCONTINUE INTERVIEW.)

2. Thank you. Now we would like to proceed to the mainframe software which you have installed. We would like to know which of the host software and communications facilities you are using now and plan to use in the next three years.

	<u>NOW</u>	<u>3 YEARS</u>
2. The host operating system, MVS/XA or MVS	_____	_____
3. VM	_____	_____
4. DOS/VSE	_____	_____
5. TSO	_____	_____
6. CMS	_____	_____
7. IMS	_____	_____
8. CICS	_____	_____
9. DB 2/SQL	_____	_____
10. PROFS	_____	_____
11. DISSOSS	_____	_____
12. APPC (LU 6.2)	_____	_____



		<u>NOW</u>	<u>3 YEARS</u>
13.	Third-party DBMS such as IDMS	_____	_____
14.	IF YES TO 13: Which DBMS?	_____	_____
15.	Third Party software for linking non-IBM systems to IBM mainframes? (such as Wang or DEC to IBM), that is a package such as Soft-Switch?	_____	_____
16.	SNA communications	_____	_____
17.	Bisync communications	_____	_____
18.	Asynchronous communications	_____	_____
19.	X.25 through a public packet net	_____	_____
19a.	X.25 through a private network	_____	_____
19b.	Private earth stations	_____	_____
20.	Moving now to the topic of microcomputers, about how many micros are currently in use in your organization?	_____	_____
	# _____ DK _____ NA _____ REF _____		
21.	About how many will be in use in three years?	_____	_____
	# _____ DK _____ NA _____ REF _____		
22.	Of those in use now, what proportion are IBM or IBM compatible?	_____	_____
	% _____ DK _____ NA _____ REF _____		
23.	Of those in use in three years, what proportion will be IBM or IBM compatible?	_____	_____
	% _____ DK _____ NA _____ REF _____		



Now we would like to move on to the types of micro connectivity in your organization if any. I will read five types of connectivity. Please tell me the percentage of your company's micro population which falls into each category. The total should be 100%, of course.

	<u>NOW</u>	<u>3 YEARS</u>	
24. Micros in a LAN or cluster with <u>no</u> host connectivity	_____	_____	
25. Micro in a LAN or cluster <u>with</u> host connectivity	_____	_____	
26. Micros linked to a host directly or via a controller	_____	_____	
27. Micros connected to minis	_____	_____	
28. Stand-alone micros	_____	_____	
29. Thank you. Now I would like to describe to you several Personal Computer capabilities which may be unavailable at the present time or are only available in a limited fashion. In responding we would like you to rate how useful such a capability would be in the context of your company's needs. For this we will use a scale of one to five (1-5). On this scale one is defined as "not useful" while five is defined as "very useful." First, how useful would it be to have a PC function as a telephone answering machine on our scale of one to five?			
TELEPHONE ANSWERING MACHINE	1    2    3    4    5    DK	_____	
NA	_____	REF	_____



30. Have a PC function as an automatic telephone dialer?

TELEPHONE DIALER 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

31. Use your PC as a voice mail mail box to send and receive messages from other PC's or with a central voice mail system?

VOICE MAIL 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

32. Have your PC translate text electronic mail messages to understandable voice messages so that you could receive electronic mail from any touch tone telephone without a special terminal?

TEXT/VOICE TRANSLATION 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

33. Have a PC act like a FAX (facsimile) machine and be able to send and receive documents from or to FAX machines?

FAX CAPABILITY 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

34. Use a FAX machine as an input device for a word processor on a PC instead of a keyboard?

FAX INPUT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

34a. Use a FAX machine as an input device for graphical material to a PC?

FAX GRAPHIC 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_



35. Use a FAX machine as a printer for text and graphics for a PC?

FAX PRINTER 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

36. Thank you. Now let's deal with a few more conventional functions for a moment. How useful — on the same one to five scale — would it be to access data bases from a PC on a company host computer?

DB ACCESS 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

36a. Access data bases using ordinary English so users would not have to learn special commands and techniques?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

37. Access host-based applications?

HOST APPLICATIONS 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

37a. Access host applications using ordinary English so users would not have to learn special commands and techniques?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

38. Control host-based jobs from a PC?

HOST CONTROL 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

39. Use a PC for electronic mail within your company?

IN-COMPANY E-MAIL 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_



40. Use your PC for electronic mail outside your company?

OUT-COMPANY E-MAIL 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

41. I see. Now moving along to the area of text processing, we would like to have you evaluate the usefulness of some text functions. Once again, certain of these functions are quite advanced. While they may not be in common use, all are within the reach of today's known technology.

First, how useful would it be to place pages of typewritten text into a PC using a special scanner that eliminates keying in the text?

TEXT SCAN 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

42. Once the text is scanned into the PC, edit the text with an ordinary personal computer word processing package?

TEXT EDIT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

43. Store the scanned and edited text in a PC?

STORE TEXT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

44. What department or departments would benefit most from the text functions we have been describing?

DEPT(s) \_\_\_\_\_

DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_



45. Store text on a mainframe computer in a library where it would be accessible by such criteria as date, title, author or subject with access under user control.

MAINFRAME STORAGE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

46. Store text files on a multi-user Office Automation system with appropriate security and access similar to the mainframe case?

O/A SYSTEM STORE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

47. Send and receive text documents from or to another PC in standard IBM DCA (Document Content Architecture) format so that these documents can be revised?

SEND/RECEIVE REVISABLE 1 2 3 4 5 DK \_\_\_\_\_

NA \_\_\_\_\_ REF \_\_\_\_\_

48. Send and receive documents from or to another PC in a form that cannot be easily revised?

SEND/RECEIVE NON-REVISE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

49. Send and receive documents in revisable form from standard office word processing systems such as Wang, DEC, Xerox and IBM?

O/A SEND-RECEIVE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

and the other two are not. The first is the "standard" model of the relationship between health care and health, and the second is the "new" model.

The standard model is the one that has been dominant in the United States since the 1940s. It is based on the assumption that health care is a "good" that is produced and distributed by the market. It is also based on the assumption that the market is efficient and that it can be relied upon to provide the best possible care at the lowest possible cost.

The new model, on the other hand, is based on the assumption that health care is not a "good" that can be produced and distributed by the market. It is based on the assumption that health care is a "service" that is produced and distributed by the state. It is also based on the assumption that the state is responsible for ensuring that health care is available to all citizens, regardless of their ability to pay.

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## III. THE NEW MODEL: THE STATE AS THE PROVIDER OF HEALTH CARE

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50. Send the output of a mainframe computer (such as a financial report) to a standard office automation system?

MF OUTPUT TO O/A 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

51. Send and receive documents between office automation systems from different vendors such as a DEC document to a Wang System?

INTER-VENDOR TRANSM. 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

52. Search the texts of stored documents for a particular word or phrase?

TEXT SEARCH 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

52a. How useful would it be to have these "document translation" capabilities provided by an outside service company if the company did not offer them internally?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

52b. Why is that? \_\_\_\_\_

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

53. Moving now to a related area we would like to focus on the processing of images—pictures, graphs, forms, signatures, logotypes and similar non-textual items.

First, how useful would it be to be able to store in a personal computer a document with a signature?

SIGNATURE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_



54. And how useful — on a one to five scale — would it be store a document on a letterhead?

LETTERHEAD 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

55. How about a document with a letterhead and signature?

LETTERHEAD/SIGNATURE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

56. Using a scanning device, store in a PC a drawing or sketch?

DRAWING 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ DK \_\_\_\_\_

57. Modify or add to that drawing or sketch using an ordinary PC graphics package?

MODIFY DRAWING 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

58. Alter the size or position of a drawing on a page?

ALTER DRAWING 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

59. Position text or captions on a drawing?

TEXT ON DRAWING 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

60. Send drawings or sketches to or from other personal computers?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_



61. Store and retrieve drawings or sketches on a mainframe computer in a library with appropriate security?

STORE ON MF 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

62. Store and retrieve pages from books or magazines on a PC?

BOOK PAGES 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

63. Store documents in scientific notation or foreign languages with non-english characters in their alphabets on a PC?

FOREIGN LANGUAGE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

63a. How useful would it be to have these image services provided by an outside service company if your company did not offer them internally?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

63b. Why is that? \_\_\_\_\_

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

64. Thinking about these image functions we have been describing, what department or departments would benefit most from them?

DEPT(s) \_\_\_\_\_  
DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_



65. We are now in our last area of product utility, that of combined text and image capability. How useful would you find it to combine various pieces of text and images on document pages in a PC?

COMBINED TEXT/IMAGE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

66. Using a scanning device, put documents with forms, images and text into a PC?

SCAN FORMS 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

67. Be able to send or receive from other PC's documents combining images and text in editable form?

SEND/RCV. EDITABLE DOCUMENTS 1 2 3 4 5 DK \_\_\_\_\_

NA \_\_\_\_\_ REF \_\_\_\_\_

68. Be able to store combined image/text documents as a part of a library on a LAN file server with proper security?

LAN STORAGE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

69. Have the ability to store image and text as a part of a library on a central computer to share with others with proper security?

MF STORAGE 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

69a. How useful would it be to have these combined text and image services provided by an outside service company if your company did not offer them internally?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_



69b. Why is that? \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

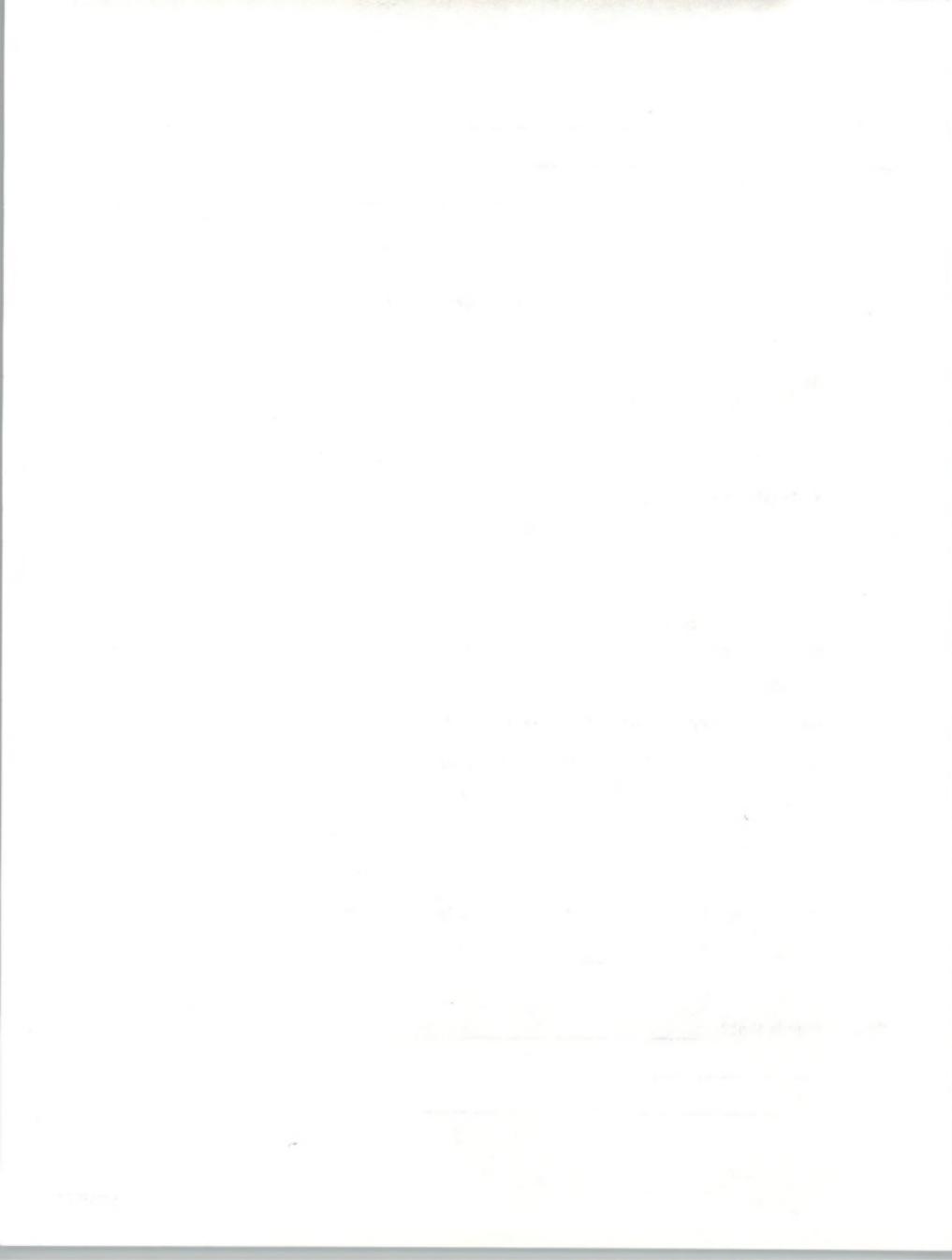
70. What department or departments would benefit most from combined image/text capability?  
DEPT(s) \_\_\_\_\_  
DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

71. In a slightly different vein, how useful would it be to be able to attach spoken (voice) explanations to images and text?  
VOICE/IMAGES-TEXT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

72. In terms of overall evaluation, how important would it be to have for regular use in your organization the telephone-related capabilities we discussed earlier such as voice mail and answering machine capabilities? Please rate the importance of this class of capabilities on a scale of one to five with one being unimportant and five being very important.  
PHONE CAPABILITY 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

72a. How important will this be in the future, say in three years?  
1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

72b. Why is that? \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_



73. Thinking now about the image capabilities — PC storage of images with a scanner, the ability to modify images and related capabilities — how important would these be in your company?

IMAGE CAPABILITY 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

73a. How important will this be in the future, say in three years?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

73b. Why is that? \_\_\_\_\_

\_\_\_\_\_

74. With respect to scanning text into a PC without using the keyboard, how important overall would this be in your company?

SCAN TEXT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

74a. How important will this be in the future, say in three years?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

74b. Why is that? \_\_\_\_\_

\_\_\_\_\_



75. Again on an overall basis, how important are the combined text/image capabilities we have been discussing?

IMAGE/TEXT 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

75a. How important will this be in the future, say in three years?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

75b. Why is that? \_\_\_\_\_

\_\_\_\_\_

76. Thinking now about the cost for the complete range of voice, image, and text we have been discussing, how interested would you be in purchasing these additional capabilities for PC's if they cost \$6,000 per PC? We are again using a one to five scale with one being "not very interested" and five being "very interested."

6K INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

76a. About what proportion of your PC population could be justified for installation at this price point?

% \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

77. How interested would you be at \$4,000 in purchasing these capabilities?

4K INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_



77a. About what proportion of your PC population could be justified for installation at this price point?

% \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

78. What would your interest be at \$2,000?

2K INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

78a. About what proportion of your PC population could be justified for installation at this price point?

% \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

79. Thinking about the mainframe software needed to accomplish the translation, switching and storage functions of text and image we have been discussing, how interested would you be in acquiring such software — complete with installation and one year of free maintenance for \$125,000 to operate on an existing IBM mainframe?

\$125K INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

80. How interested would you be at \$100,000?

\$100K INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

81. At \$75,000 how interested would you be in purchasing these capabilities for your users?

\$75K INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_  
REF \_\_\_\_\_

the culture of *C. butyricum* was added to the culture of *C. butyricum* and *C. acetobutylicum* and the culture of *C. acetobutylicum* was added to the culture of *C. butyricum* and *C. acetobutylicum*. The results are shown in Table I.

It is evident from the results that the addition of the culture of *C. butyricum* to the culture of *C. acetobutylicum* did not increase the production of butyric acid. The addition of the culture of *C. acetobutylicum* to the culture of *C. butyricum* and *C. acetobutylicum* increased the production of butyric acid. The addition of the culture of *C. butyricum* to the culture of *C. butyricum* and *C. acetobutylicum* increased the production of butyric acid.

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82. And lastly, at \$50,000 how interested would you be?

\$50K INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

83. If it were necessary to have CICS installed and operational before the software could be used how interested would you be?

CICS INTEREST 1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_

REF \_\_\_\_\_

83a. Why is that? \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

84. If it were necessary to have DISSOSS installed and operational before the software could be used what would be your level of interest?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

84a. Why is that? \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

85. If it were necessary to have both CICS and DISSOSS installed and operational?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

THANK YOU THERE ARE JUST A FEW MORE QUESTIONS



86. At how many mainframe sites would it be necessary to make such an installation to provide a proper level of service to your users?

SITE # \_\_\_\_\_ DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

87. If it were possible to bundle all necessary software together with a small independent processor (such as a 43XX) and operate it separately from your main systems how interested would you be?

1 2 3 4 5 DK \_\_\_\_\_ NA \_\_\_\_\_ REF \_\_\_\_\_

87a. Why is that? \_\_\_\_\_

\_\_\_\_\_

Thank you. That completes the interview. We greatly appreciate your cooperation and hope you have enjoyed the opportunity to respond to some advanced PC applications. At the conclusion of the study we will be sending you a brief summary of the results so that you can compare your responses with those of other PC users.



March 25, 1986

YG T 9 & 10

Mrs. Patricia H. Price  
Manager-New Business Ventures  
GTE Data Services  
First Florida Tower  
P.O. Box 1548  
Tampa, Florida 33601

Dear Mrs. Price:

Based on last week's meeting with you, Paul Heller and your venture associates we at INPUT have prepared this proposal to assist in the assessment of the opportunity. Since those meetings we have also received and reviewed the study materials provided by your associates and have formulated a plan which we believe will:

1. Provide confirmation/disconfirmation of the need for a joint relationship.
2. Calibrate the market need for products and services which you might offer jointly and that GTEDS might offer individually.
3. Form a baseline market calibration which can be expanded, segmented and refined if the opportunity should prove favorable.

Of the four major tasks identified in the meeting of March 19, 1986 in Tampa this proposal relates principally to item II, Market Analysis but by necessity also relates to item I, Product and Services Definition. The essence of the task may be described as a test with "users" of the attractiveness and utility of the proposed products and services.

#### INPUT'S UNDERSTANDING

We understand the GTEDS believes there is significant commercial potential in a combination of:

1. A new input device for graphics and text
2. Software for the conversion of incompatible data systems to compatible formats.
3. Mainframe storage of converted and unconverted data.
4. Communications between devices requiring the above capabilities.

We further understand that there are material questions as to the mode in which such services/products may be delivered. These would include the possibility of a pure service offering in which the capabilities would be resident of GTE systems and sold to other parties on a usage basis. Another possibility would be that the capability would be sold as a "package" for installation on the buyer's system or systems. A third possibility would be some combination of sale and service, perhaps related to usage and the geographic distribution of that usage.



INPUT notes that the combination of hardware, software and communication envisioned by GTEDS provides a number of unique advantages in combination that are not available from the individual elements. Among these are:

1. A modified "E-mail" service in which it is possible to store, manipulate and transmit both text and graphics.
2. A movement from "screen-oriented" to "paper-oriented" instantaneous document transmission.
3. An implied manipulability of graphics as flexible as current text manipulation.
4. Digitized voice commentary.
5. A removal of previous device compatibility barriers, at least with respect to transmission of text.
6. An offering consonant with IBM system architecture and communications defacto standards.

While by no means exhaustive, the above list does set forth certain capabilities which may prove advantageous. In essence the proposed offering combines elements of facsimile, in-house publishing, electronic mail, personal computing and mainframe computing. It is further known to be in line with a certain general trends which include:

1. A desire for interconnection between large and small systems.
2. Increasing use of electronic document transmission.
3. Growing interest in graphics system and capabilities.
4. Greater need to allow communications between previously incompatible systems.

In the context of this understanding INPUT sets forth its proposal for calibrating the opportunity.

#### STUDY METHOD

It is axiomatic in testing the concepts involved in a product or service offering that the views of actual or potential users and decision makers must be taken into full account. In this instance it is believed that the most likely market in which there is a need for the proposed service is in large corporations. This is deemed likely for the following reasons:

1. Extremely high concentration of IBM mainframe equipment, a necessary pre-condition for the offering.
2. Extremely high incidence of personal computers, another pre-condition.
3. Geographic dispersion of facilities, a desirable characteristic.
4. Diverse types of "ad hoc" DP equipment installations, a necessary pre-condition for the software component.



5. The vast majority of information services and DP expenditures occur among these firms. This implies that on a "per contact" basis revenue potential is maximized.

While a preliminary definition of the desirable universe of firms is derivable with ease, a more difficult task is the determination of interviewee. A complex system of the type envisioned could be installed at a central site and "imposed" upon users. Alternatively, users could "demand" certain capabilities of the system if known to them. In reality, successful adoptions of complex technology require the intersection of user needs and central responses. Accordingly, we propose to interview both central management and dispersed users for this study. In the interests of minimum execution time and reasonable expense we propose that such interviews be conducted by telephone and in a standard format to be agreed upon by GTEDS and INPUT.

Contents of the interview should focus on the need, importance of that need and likely timing of implementation of each component of the proposed offering. This is most efficiently accomplished by scalar rating techniques. For example, "How important (on a scale of 1 to 5) is it that you be able to store graphics and text documents on your personal computer?" or How important is it that you be able to store graphics and text documents on a central system?" A thoroughly developed protocol will allow the development of a needs inventory against which the proposed product/service may be matched.

When the needs inventory is combined with site related data such as equipment installed and services used and with respondent data such as job function, a relatively clear picture of the viability of the product/service will emerge, one sufficient to allow determination of both the "goodness" of the project and its likely scale and scope.

For the preliminary market analysis phase, INPUT recommends that a total of 120 interviews be conducted. These will be allocated as 80 user interviews, i.e. PC users in large company departments and 40 central management interviews, these latter comprised of MIS or O/A management. The appropriateness of the interviews will be guarded by a carefully developed screening protocol and GTEDS will have access to the titles of respondents on an individual basis.

Through the use of appropriate analytical techniques, GTEDS will understand at the conclusion of the engagement the:

1. Product/Service characteristics most in demand.
2. Functions/tasks most in need of those capabilities.
3. Likely rate of growth for demand.
4. Most suitable delivery mode for service.
5. Commercial viability and scale (which imply an appropriate level of investment, if any).

INPUT wishes to emphasize the imperative need to develop a full inventory of service features and capabilities. While this is currently well understood for the "input device" it is much less well understood by us in the software



and communications aspects of the service. Effective execution of this study has as a given a full service inventory. In our view, this topic needs immediate attention.

#### ROLE OF EXISTING RESEARCH

Research provided by the potential venture partner shows positive signs of demand for the input device. While this is certainly encouraging, this work was necessarily silent on the device in the context of GTEDS more complete service offering. Accordingly, there will be some need to re-test the input device as a part of a larger system and determine its relationship to that system. Accordingly, we believe that the existing research, while encouraging, does not reflect directly on GTEDS business case or the potential of the expanded offering.

#### WORKING RELATIONSHIP & DELIVERABLES

During the course of this engagement INPUT will:

1. Assist GTEDS in the development of the service inventory.
2. Assist (as requested) in developing cost data.
3. Generate two related questionnaires for MIS management and users for GTEDS approval.
4. Administer said questionnaires by telephone interview to 40 MIS/OA managers in large firms by random selection and to 80 PC users.
5. Analyze the data gathered to the above points with an emphasis on comparisons between the two groups.
6. Present the results of the analysis to GTEDS management with recommendations for action and rationale for those recommendations.
7. Work closely with members of the project team during the engagement and keep GTEDS fully apprised of study direction and interim findings.

#### SCHEDULE & FEES

INPUT believes that the survey portion of this engagement to include questionnaire development, sample selection, interviews and analysis can be accomplished within six weeks from the availability of the service inventory mentioned above. During the engagement GTEDS will be apprised of interim findings to assist in decision making processes and the relationship with the potential partner.

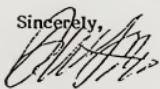
The fee for the engagement will be \$38,750 payable in two installments of \$19,375, the first at the onset of the engagement and the second at completion. Expenses for travel, expedited delivery services, extra copies and kindred items (if any) are billed at the completion of the engagement and at cost. Expenses in excess of 5% of the project fee will not be incurred without the permission of the GTEDS project supervisor. Fees shall be due and payable within 30 days of invoice date.



## CONCLUSION

We look forward to working with GTEDS on this demanding market analysis assignment and related tasks. For your convenience an authorization block as been provided. Simply sign appropriately and return this document to the letterhead address. Should there be any questions, please contact the undersigned.

Sincerely,



D. W. Fostle  
Vice President

Accepted by GTE Data Services:

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: \_\_\_\_\_

Accepted by INPUT:

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: \_\_\_\_\_



# INPUT®

## STORAGE

### CONTENTS/DESCRIPTION

#### PROJECT FILES

**DATED**FROM: 1985 TO: 1986CODES: YG11YOADYSPRYGBCYR22/YR23YSPZYGS2YSAVYCB4YGTOYSNUYCR2YIMZYSNYYGDSYPCSYSOUYGT7/YGT8/YGT9YPS9YSPCYGT9YG10STORED:  Warehouse Other \_\_\_\_\_

DESTROY (Refer Policy ADM 131 )

12  
Month97  
Year

ADM 131/01

